

FISCAL YEAR 2024

**INVESTING** *IN OUR FUTURE*  
**& DELIVERING** *ON OUR PROMISES*





# CORE BELIEFS



Citizens must be safe, whether crime, fire, medical response or an act of nature, our response is swift and effective



Neighborhood protection and economic growth are achieved through conservative financial management, comprehensive planning and strategic infrastructure investments



All underserved areas deserve investments that enhance educational, economic and recreational opportunities



Elite customer service is a shared responsibility of everyone and our work must be guided by responsiveness, respect and accountability



**PUBLIC SAFETY**

**\$77,312,867**





# EDUCATION

## PRE-K

**650 children** enrolled spring 2023

## SUMMER LEARNING

**75% of k-3 students** had **no** summer slide

## DUAL ENROLLMENT

**518 students** earned **2,300 credit** hours





**INFRASTRUCTURE**

**\$57,833,735**





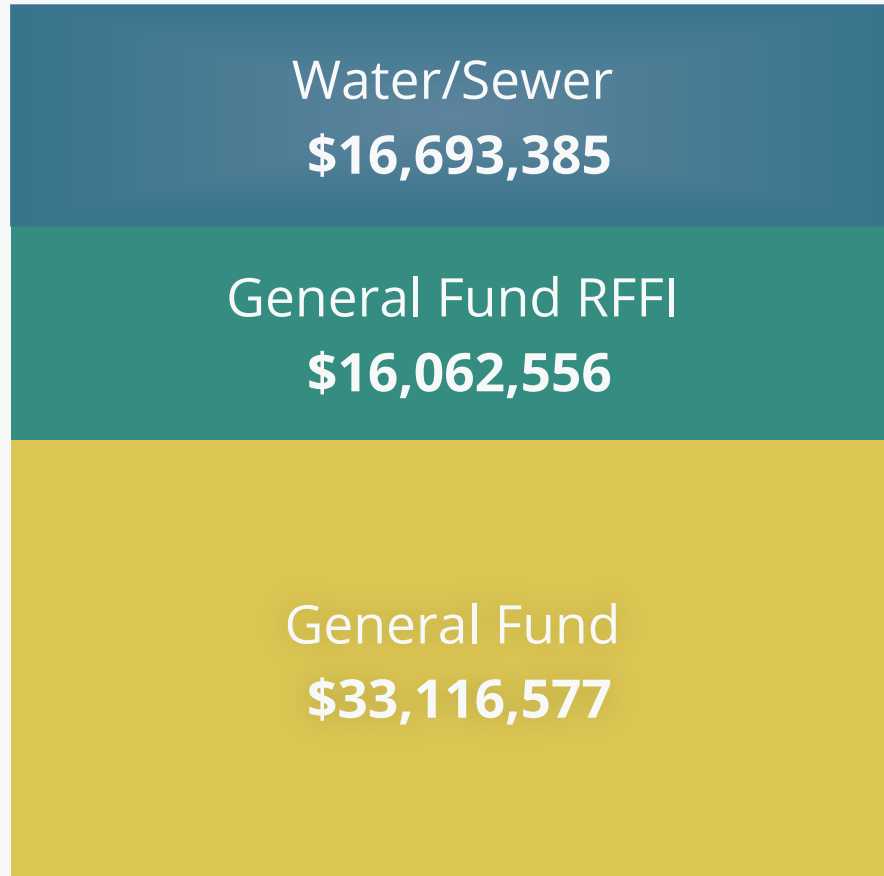
**EMPLOYEE PAY INCREASES**  
**\$9,903,600**



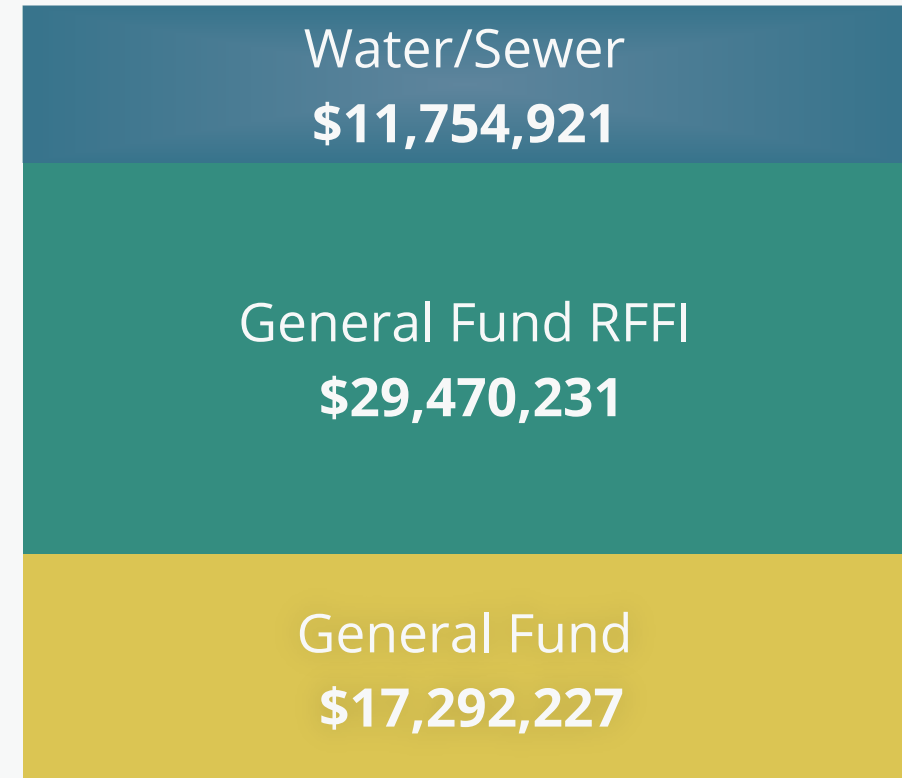


# FUND BALANCE

FY 2022 Total  
**\$65,872,518**



FY 2021 Total  
**\$58,517,379**





# ENVIRONMENTAL SERVICE FEES

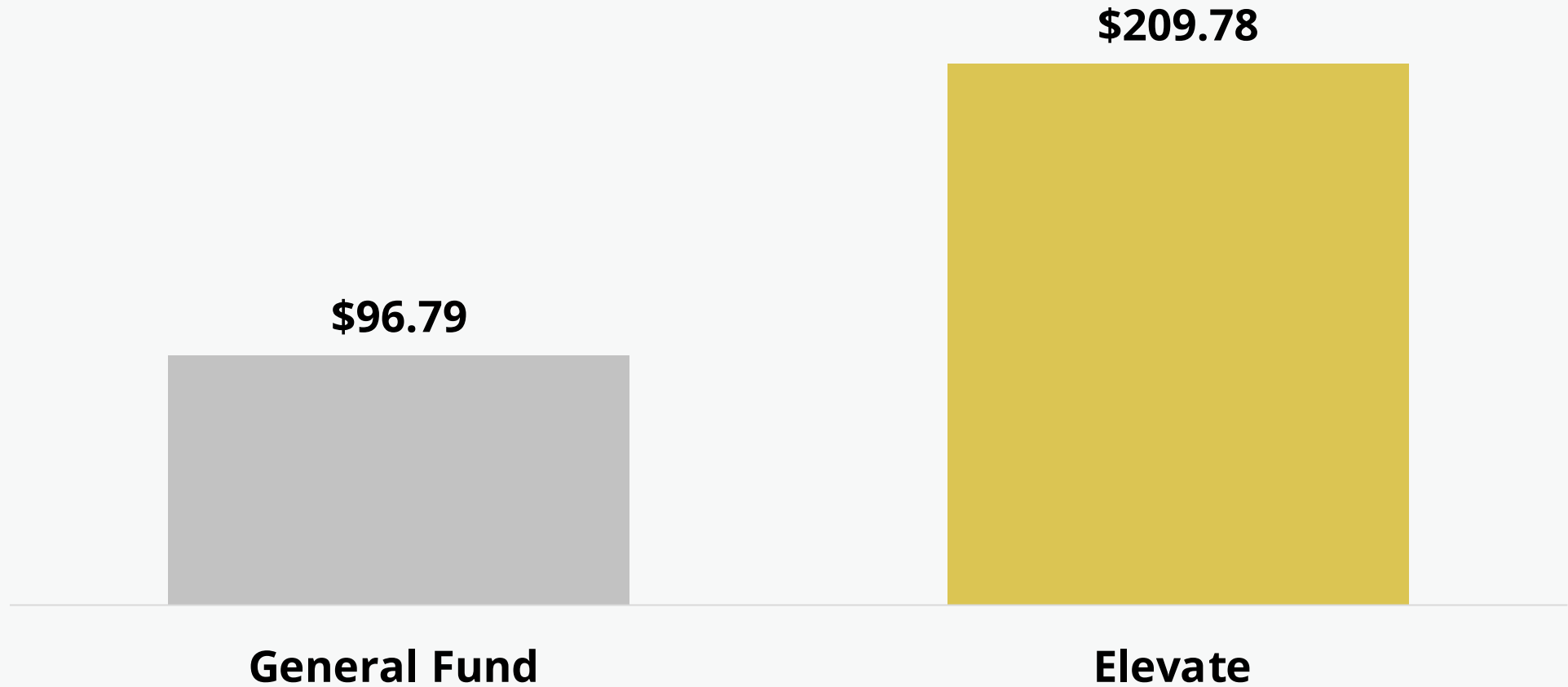
Increase \$2.50/month

Residential customers will  
continue to save **\$306 per  
year** on environmental  
services fee





# ENVIRONMENTAL SERVICES ANNUAL DISCOUNT





# WATER & SEWER RATES

Water & Sewer is an enterprise fund: must be completely contained within its own business operations

- | Recommending a **9%** water and sewer rate increase

- | Increase to average residential bill: **\$5.91** per month

- | Proposal is **5.6% lower** than adopted five-year plan  
(14.6% increase in FY 2024)



A photograph of the Tuscaloosa City Hall, a large, ornate, light-colored stone building with classical architectural features like columns and arches. In the foreground, a dark, weathered historical marker stands on a sidewalk. The marker has a circular emblem at the top with a red cross on a white background and the word 'ALABAMA' below it. The text on the marker is in a serif font and provides historical details about the building's construction and use. A semi-transparent grey banner is overlaid across the middle of the image, containing the text 'INVESTING & DELIVERING GENERAL FUND' in a bold, sans-serif font. The banner is positioned over the lower part of the building and the upper part of the marker.

# INVESTING & DELIVERING GENERAL FUND



# CITY SALES TAX RATES

	Population	City Sales Tax Rate
Mobile	183,289	5.0%
Huntsville	221,933	4.5%
Dothan	71,235	4.0%
Decatur	57,922	4.0%
Birmingham	196,910	4.0%
Auburn	80,006	4.0%
Madison	59,785	3.5%
Hoover	92,435	3.5%
Montgomery	196,986	3.5%
<b>Tuscaloosa</b>	<b>110,602</b>	<b>3.0%</b>

**GENERAL FUND**

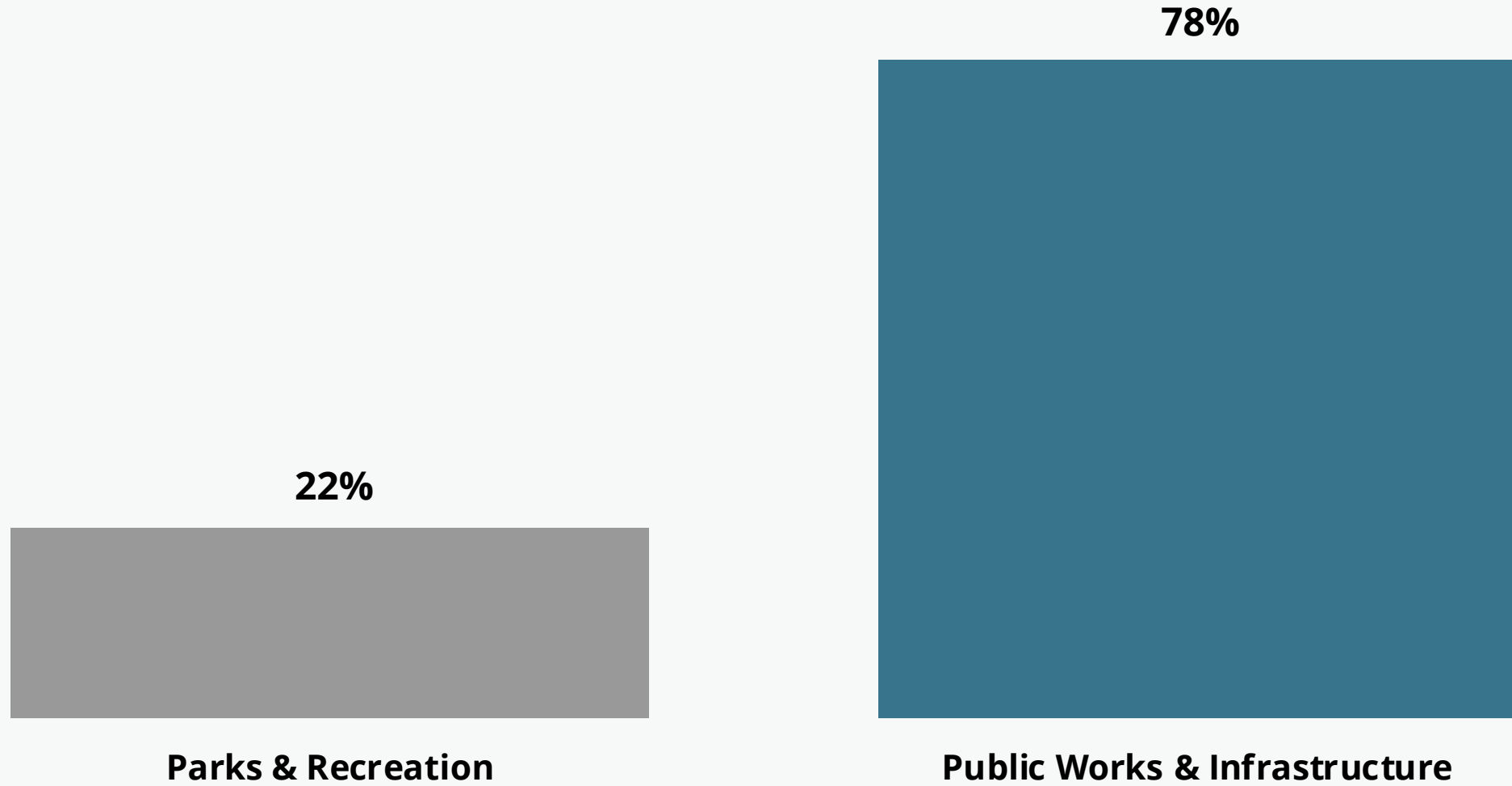


# OUTSTANDING DEBT

	Annual Budget	Debt
Huntsville	\$ 417,582,744	\$ 958,203,779
Birmingham	517,017,653	657,534,011
Auburn	139,844,522	304,233,906
Montgomery	292,905,356	261,147,731
Madison	88,604,711	235,090,179
<b>Tuscaloosa</b>	<b>218,934,847</b>	<b>205,914,028</b>
Hoover	153,690,407	179,955,067
Mobile	367,017,703	164,226,886
Decatur	79,360,707	57,512,777
Dothan	102,430,556	16,158,677



# DEBT CATEGORIES



**GENERAL FUND**



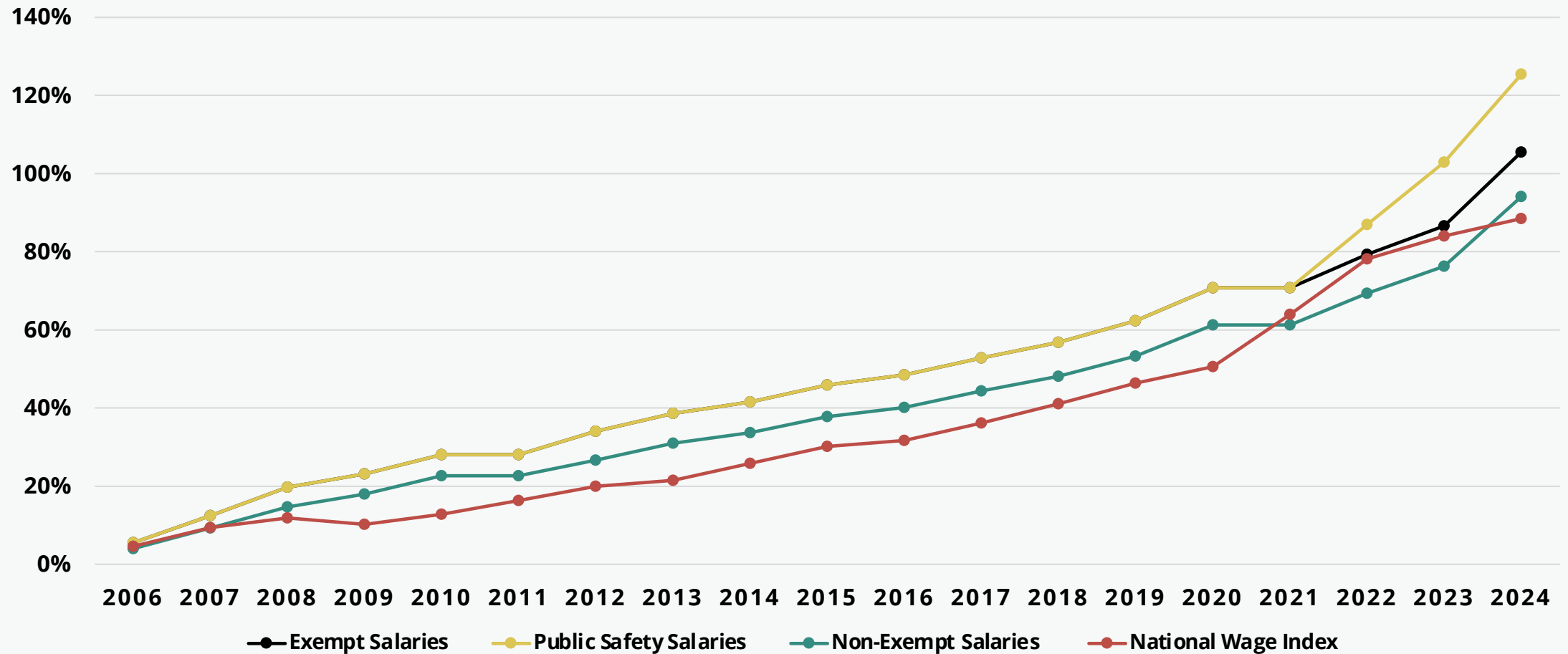
# OUTSTANDING DEBT

	Debt Service as % of Budget
Huntsville	18.82%
Madison	17.47%
Hoover	8.46%
Montgomery	7.92%
Auburn	6.48%
Mobile	6.42%
<b>Tuscaloosa</b>	<b>6.24%</b>
Decatur	5.79%
Birmingham	4.25%
Dothan	1.40%

**GENERAL FUND**

# SALARY INCREASE TRENDS

## Compared to National Wage Index



**GENERAL FUND**



# PUBLIC SAFETY EMPLOYEE RAISES

Public safety employees  
will receive an **11.1% raise**





# EMPLOYEE RAISES

**Non-public safety  
employees** will receive a  
**10.1% raise**





# HEALTH INSURANCE

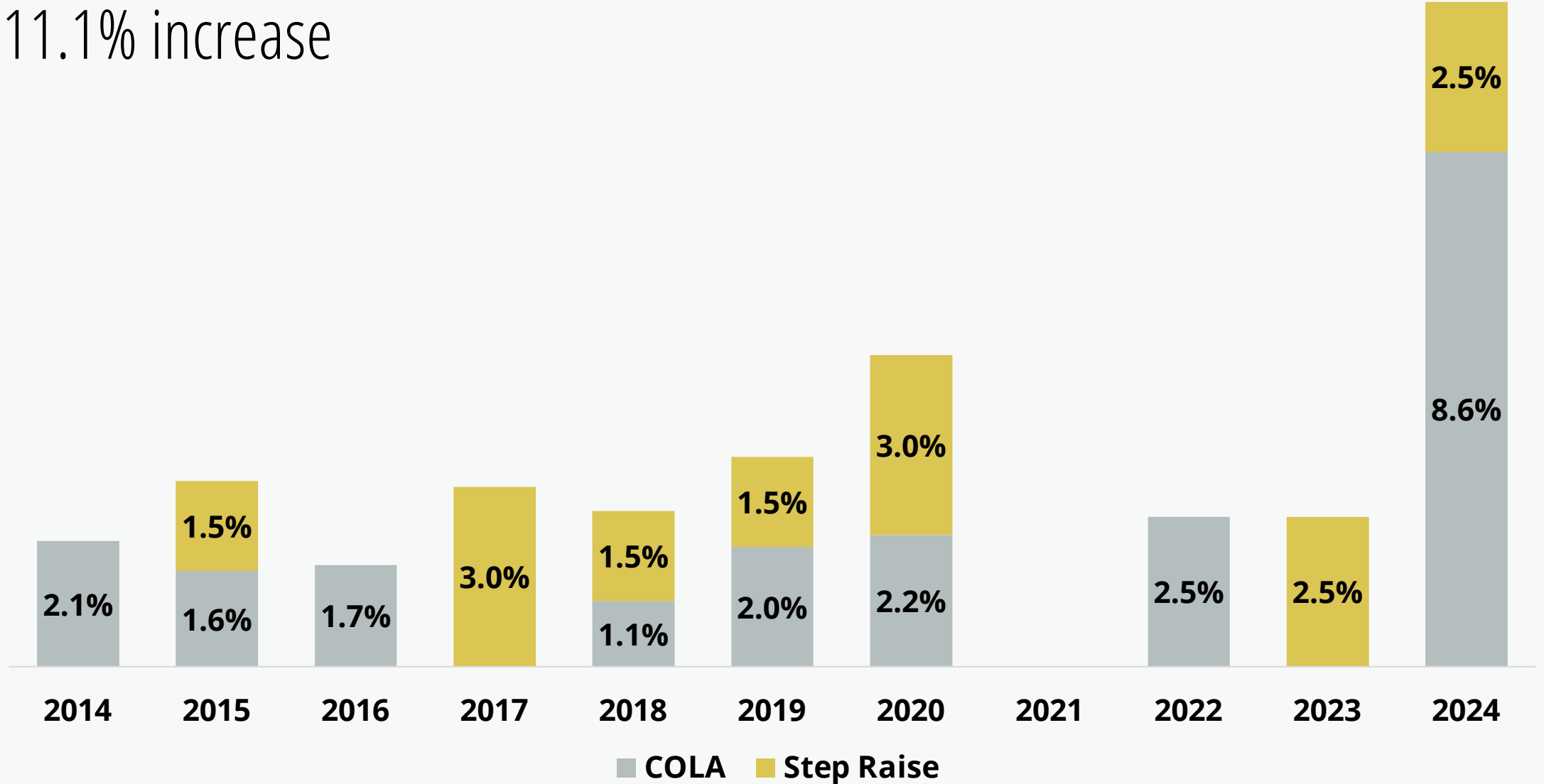
**No employee increases to**  
health insurance costs





# PUBLIC SAFETY EMPLOYEE RAISES

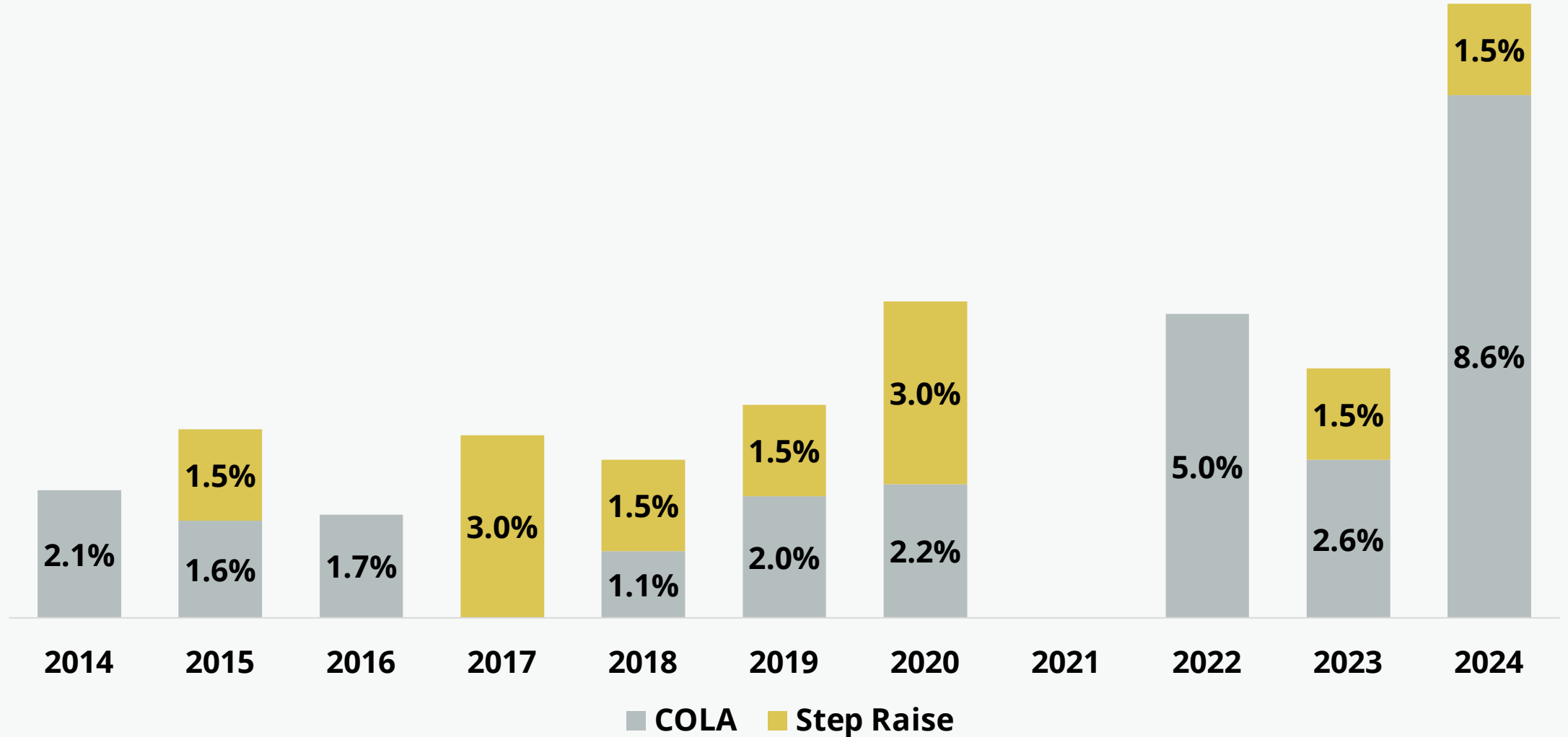
11.1% increase



**GENERAL FUND**

# NON-PUBLIC SAFETY EMPLOYEE RAISES

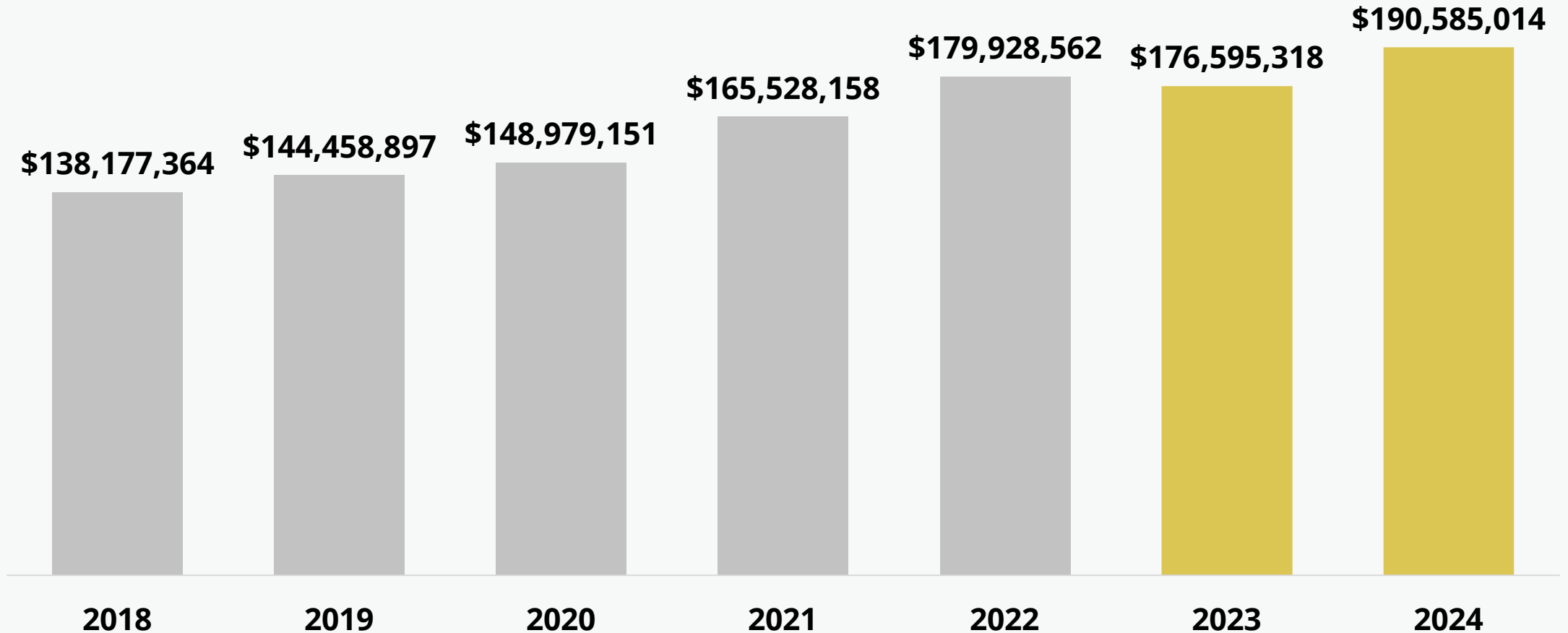
10.1% increase



**GENERAL FUND**



# REVENUE BUDGET HISTORY

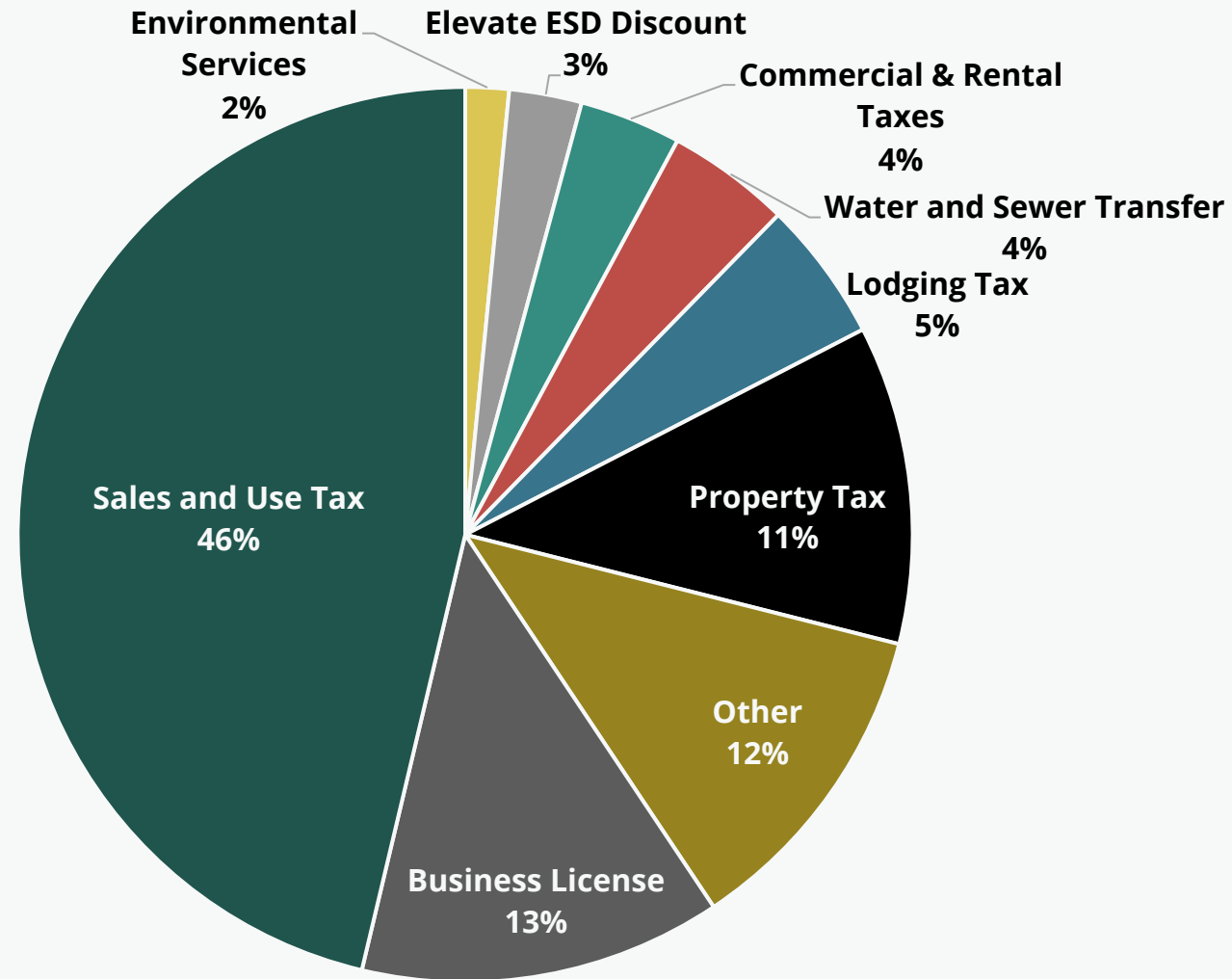


\*Does not include debt issuance proceeds or pass through revenue for public schools

\*2018-2022 reflects actual revenues; 2023 reflects revised budget

**GENERAL FUND**

# REVENUE SOURCES (% of budget)



\*Other includes, but is not limited to, grants, interest income, building permits, bank excise tax, transfers, road and bridge tax, inspection fees, and cost reimbursements

**GENERAL FUND**



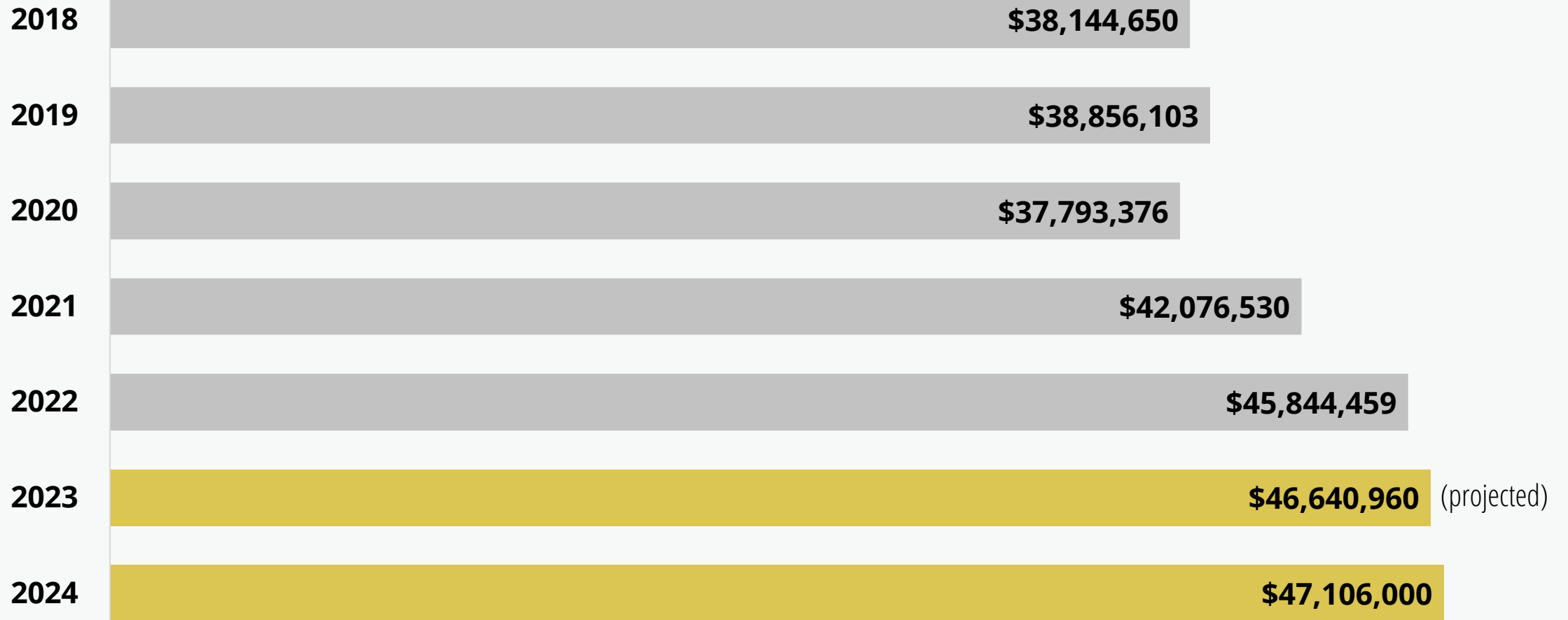
# MAJOR DISCRETIONARY REVENUES

	FY 2024 Budget	FY 2023 Budget	Difference
City Sales Tax	\$ 47,106,000	\$ 45,039,000	\$ 2,067,000
Business License	23,320,000	22,573,000	747,000
Property Tax	20,433,000	20,237,000	196,000
County Sales Tax	22,167,000	20,755,000	1,412,000
Lodging Tax	10,776,000	10,550,000	226,000
Simplified Sellers Use Tax	7,537,000	6,131,000	1,406,000
Rental License Tax (1%)	3,867,000	3,668,000	199,000
Use Tax	5,902,000	5,357,000	545,000
Liquor Tax	3,163,000	2,859,000	304,000
<b>Total</b>	<b>\$ 144,271,000</b>	<b>137,169,000</b>	<b>\$ 7,102,000</b>

**GENERAL FUND**

# CITY SALES TAX

**4%** average annual growth between 2018-2023

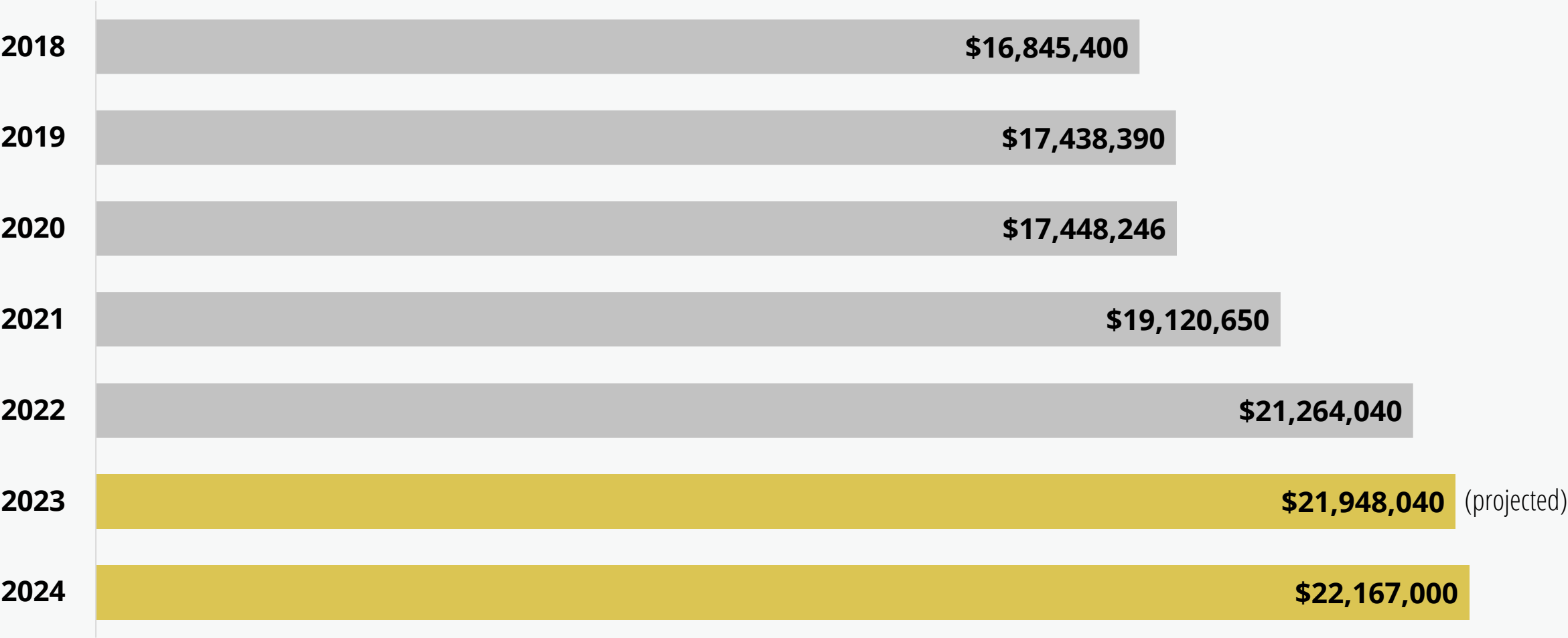


**GENERAL FUND**



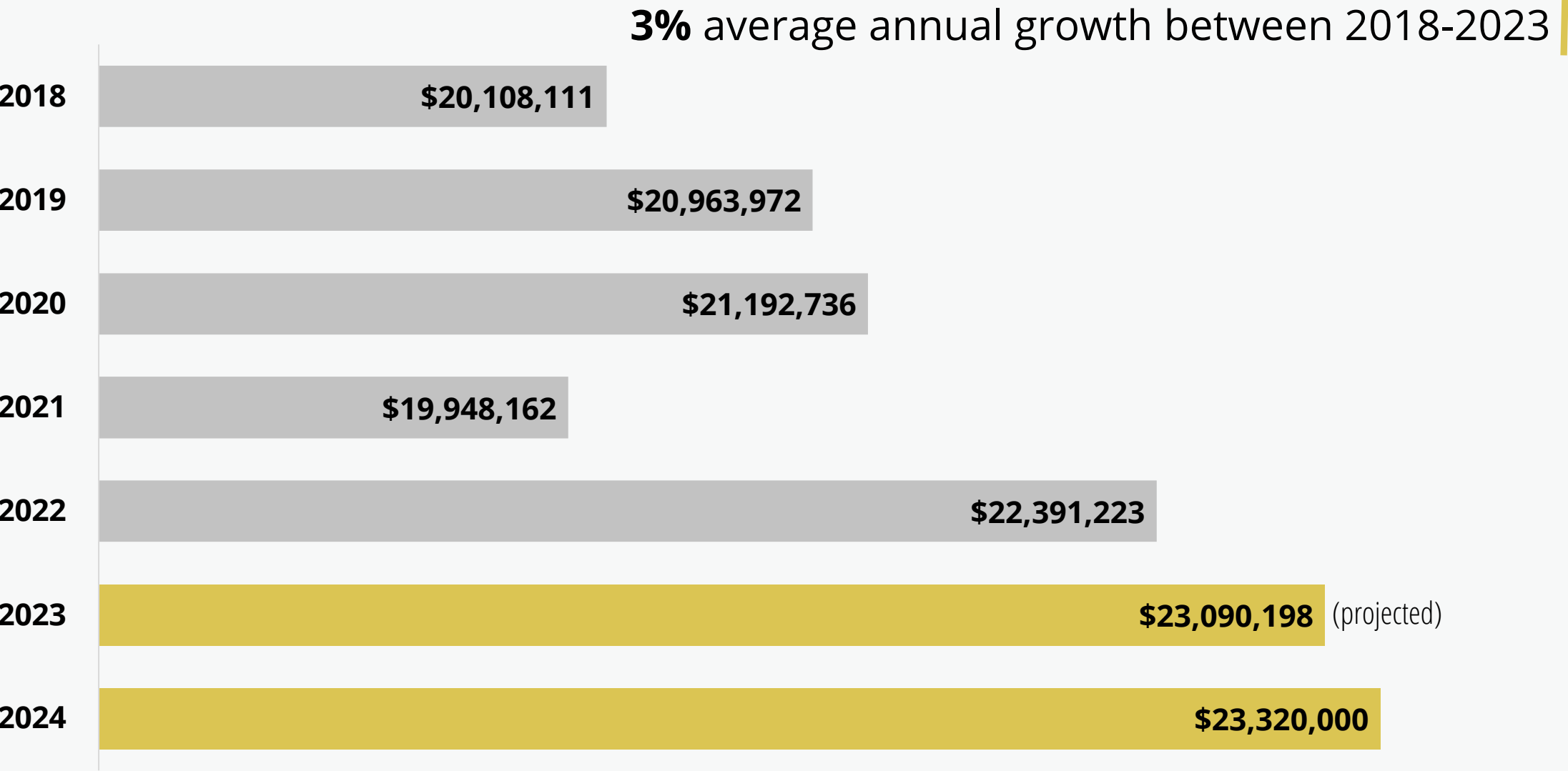
# COUNTY SALES TAX

6% average annual growth between 2018-2023



GENERAL FUND

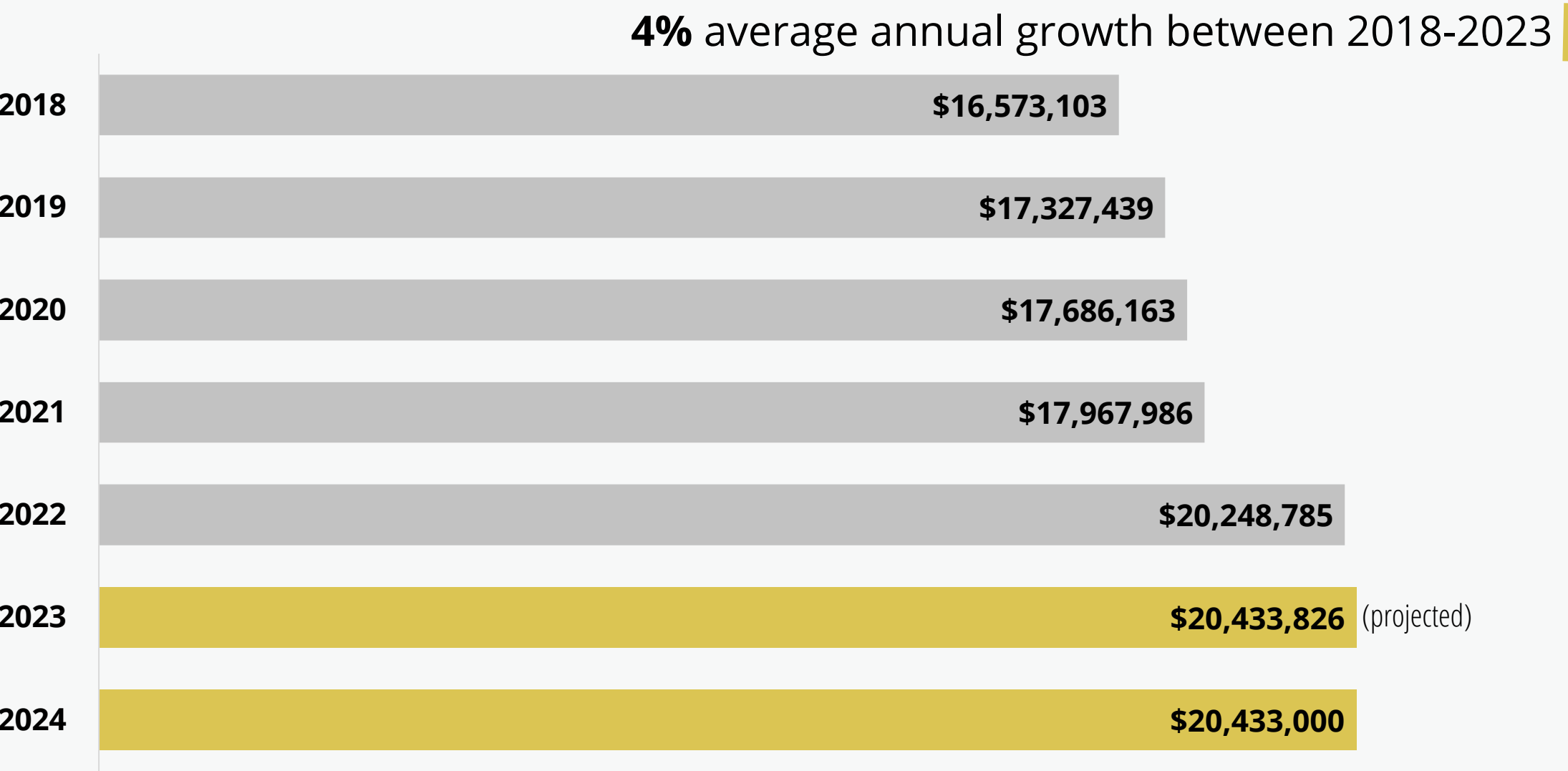
# BUSINESS LICENSE



GENERAL FUND



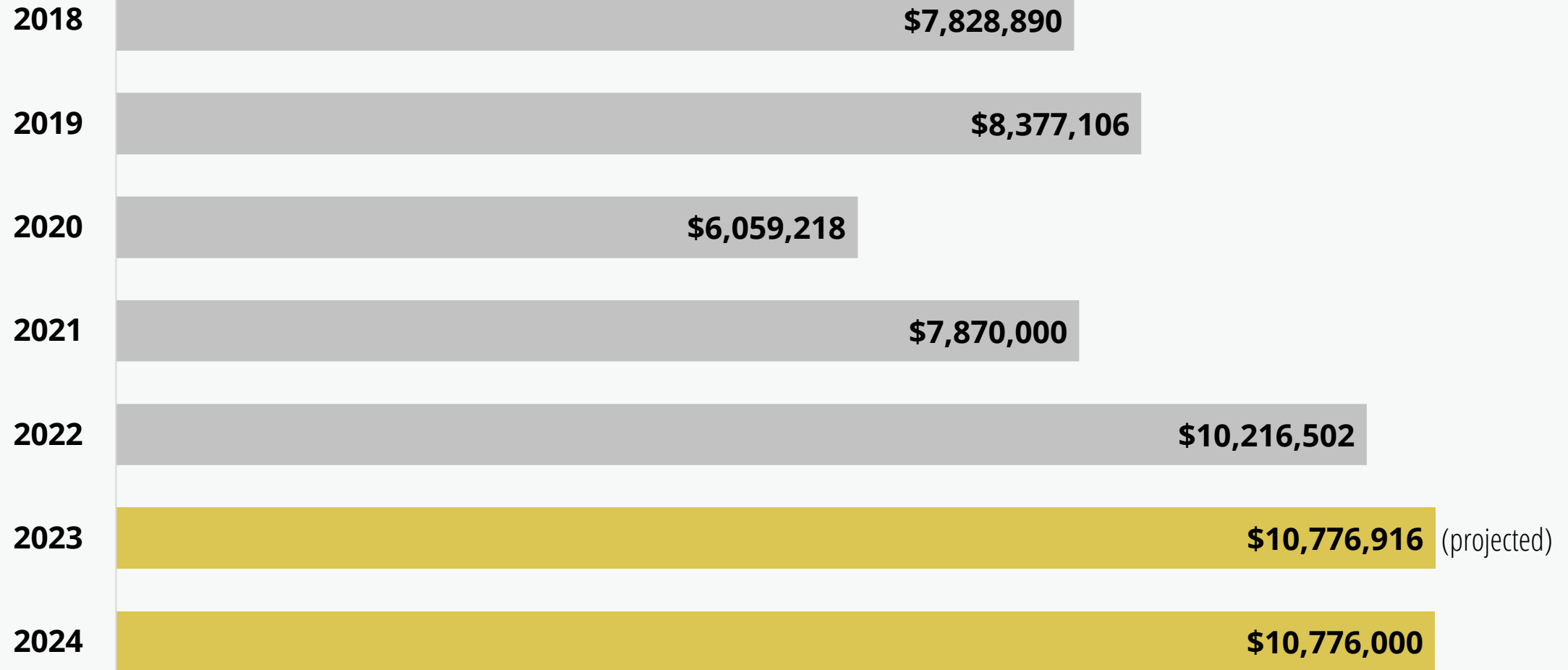
# PROPERTY TAX



GENERAL FUND

# LODGING TAX

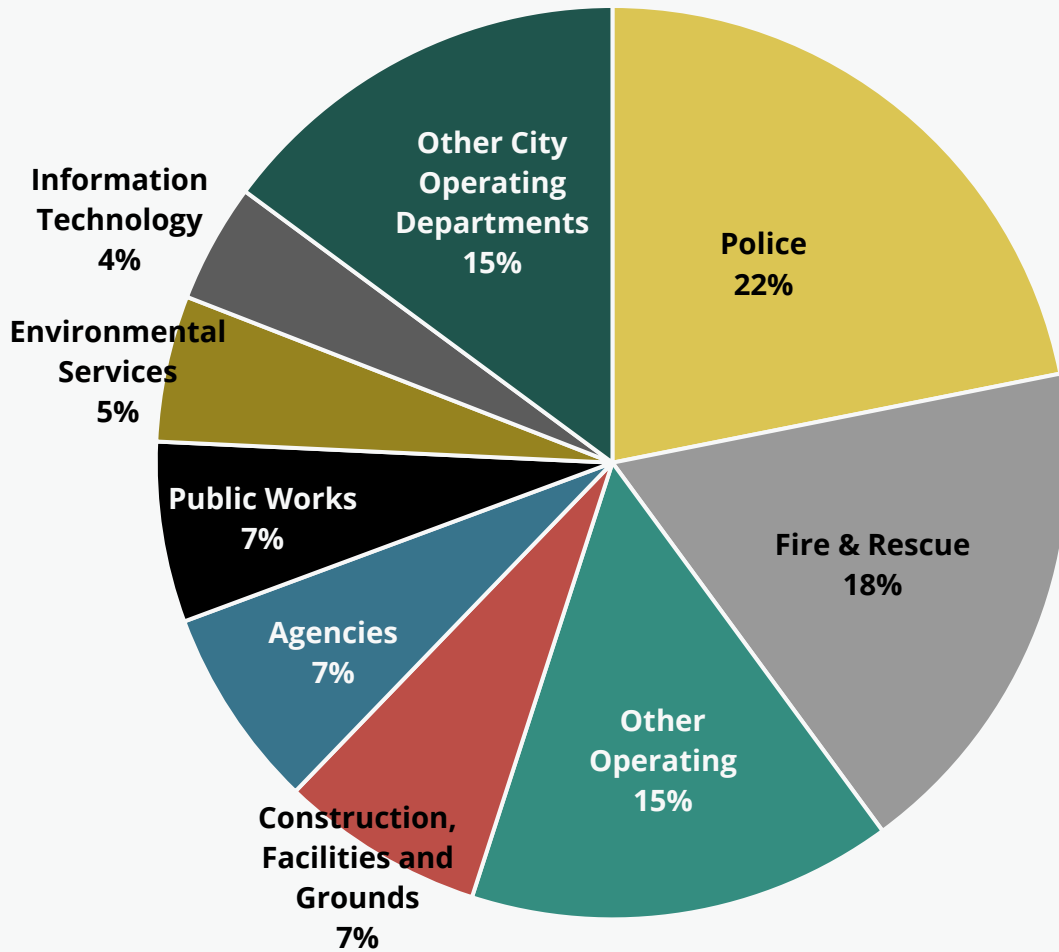
**9%** average annual growth between 2018-2023



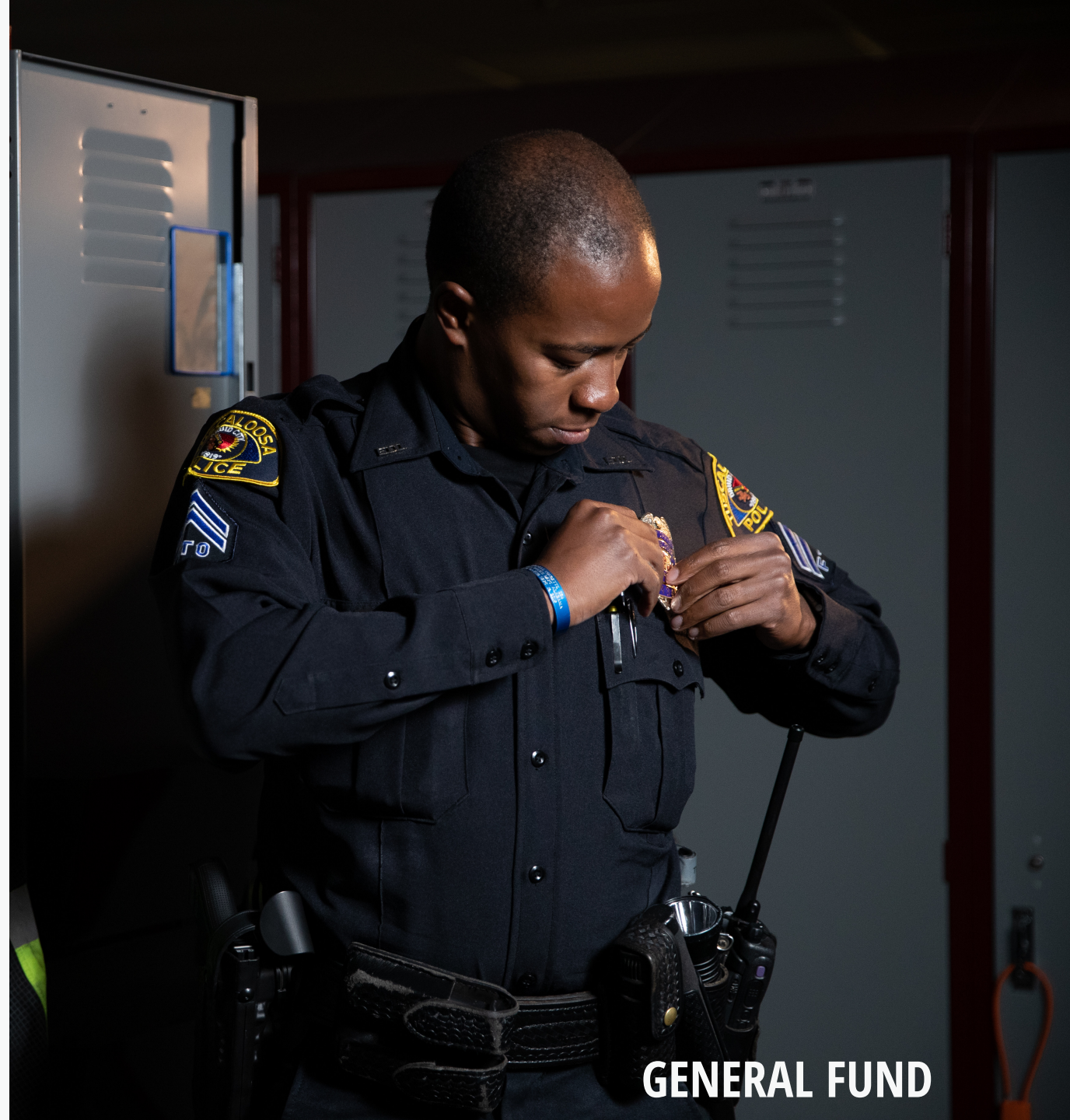
**GENERAL FUND**



# EXPENDITURES BY DEPARTMENT

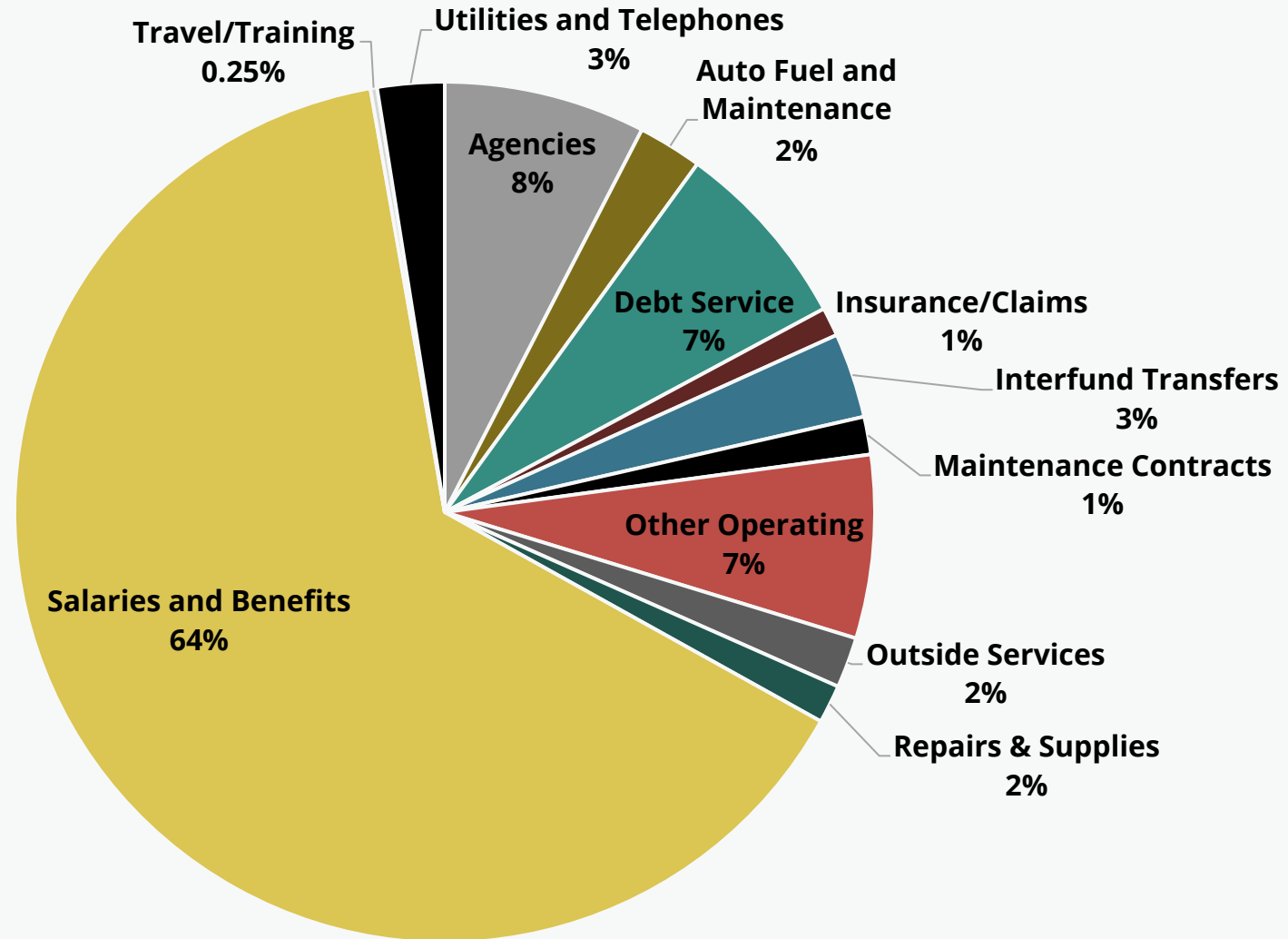


\*Other Operating includes debt service, lodging tax transfers, jail costs, animal shelter, property insurance, RSA escrow, etc.



**GENERAL FUND**

# ALL EXPENDITURES BY TYPE



\*Other includes, but is not limited to, contingency, maintenance contracts, jail costs, pass through funds, insurance and claim.

**GENERAL FUND**



# PUBLIC SAFETY ESCROW

	<b>FY 22 Actual</b>	<b>FY 23 Projection</b>	<b>FY 24 Budget</b>	<b>FY 25 Projection</b>
Total Revenues	\$ 4,031,293	\$ 7,357,974	\$ 6,657,287	\$ 6,784,513
Total Additional Police and Fire Salary/Benefits	3,737,498	4,415,998	4,739,630	5,729,475
Annual Surplus/Deficit	293,795	2,941,976	1,917,657	1,055,038
<b>Cumulative Surplus/Deficit</b>	<b>\$ 293,795</b>	<b>\$ 3,235,771</b>	<b>\$ 5,153,428</b>	<b>\$ 6,208,466</b>

**GENERAL FUND**


# THEN AND NOW

## Budget Comparison

	2007	2023	2024
Salaries and Benefits	60%	65%	64%
Debt Service	4%	6%	7%
Utilities and Telephone	1%	2%	3%
Auto Fuel and Maintenance	2%	2%	2%

Does not include other operating expenditures



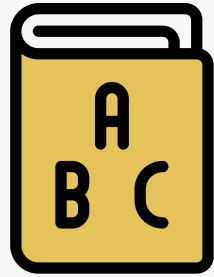


**INVESTING  
& DELIVERING  
ELEVATE TUSCALOOSA**

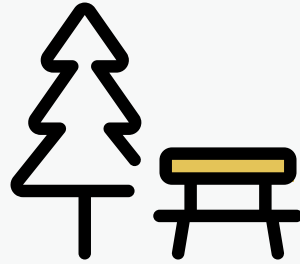
# ELEVATE'S MISSION



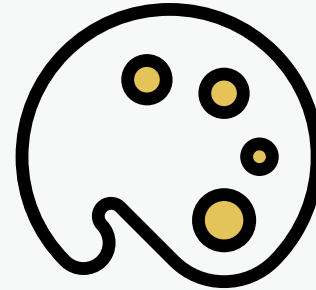
**PUBLIC SAFETY**



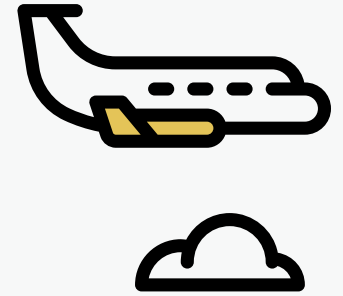
**EDUCATION**



**RECREATION**



**ARTS**



**CONNECTIVITY**

**ELEVATE TUSCALOOSA**



# GRANTS & PARTNERSHIPS

BUILD Grant (Western Riverwalk)	\$	15,000,000
FAA (Tuscaloosa National Airport)		34,569,307
ALDOT (Transit Study)		78,000
<b>Grant Funding</b>	<b>\$</b>	<b>49,647,307</b>
Saban Center	\$	38,371,041
All-Inclusive Playground		1,000,000
<b>Partnership Funding</b>	<b>\$</b>	<b>39,371,041</b>
<b>Total Grants &amp; Partnership Funding</b>	<b>\$</b>	<b>89,018,348</b>

# 15% OPERATIONS & MAINTENANCE FUND

For: **Western Riverwalk, Kaulton Park, Snow Hinton Park, Jaycee Park**, Northern Riverwalk and River District Park

Crew salaries + benefits	\$	809,836
Crew operating costs		155,500
Utilities		280,000
Crew capital costs		674,000
Transfer to River District Fund		1,500,000
Undesignated Reserves		3,310,096
<b>Total</b>	<b>\$</b>	<b>6,729,432</b>



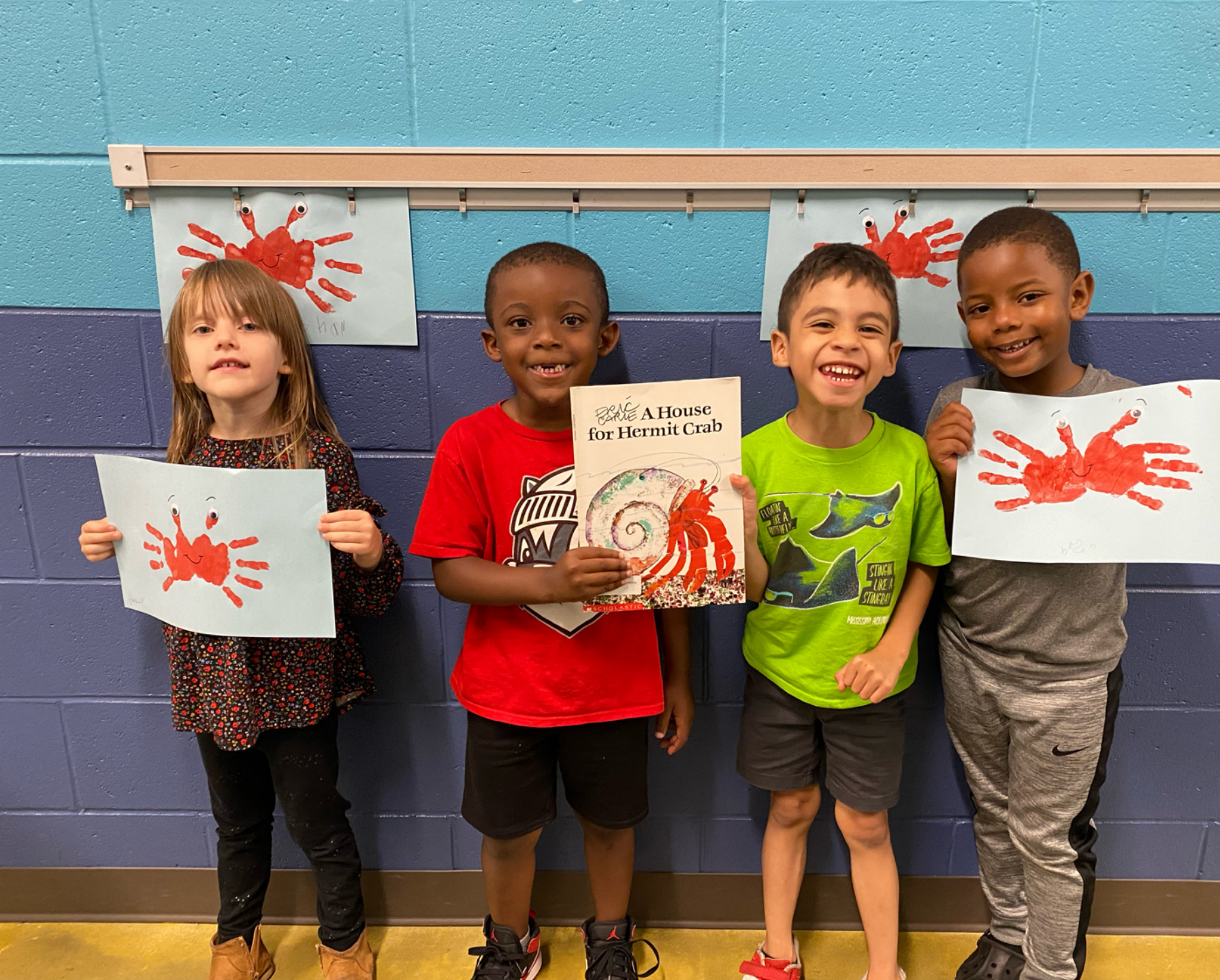
# REVENUES

Sales Tax, Gross	\$ 23,553,000
Use Tax	2,951,000
Sales tax penalties & interest	110,000
<b>Total Revenues</b>	<b>\$ 26,614,000</b>
Less:	
Sales Tax Abatement, Legacy Park	(235,000)
Sales Tax Abatement, Southern Oil	(26,667)
<b>Total Revenues, Net</b>	<b>\$ 26,352,333</b>

# **ANNUAL PROJECTS**

## **ELEVATE**

**TUSCALOOSA**



## PRE-K

**650 children** enrolled in pre-k for spring 2023 semester

Each child enrolled in pre-k saves the family **\$4,600**

**ELEVATE TUSCALOOSA**





# SUMMER LEARNING

**41% of elementary school students** took advantage of this free program in 2023

**75% of k-3 students** who participated in 2022 exhibited **no summer slide**

Each child who participates saves the family **\$5,000**

**ELEVATE TUSCALOOSA**





# DUAL ENROLLMENT

In the 2023 school year, **518 students** earned **2,300 credit hours**

New in 2024: 10<sup>th</sup> through 12<sup>th</sup> grade students can take up to **12 credit hours** for free

**ELEVATE TUSCALOOSA**





# PUBLIC SAFETY

**\$1 out of every \$5** from Elevate Tuscaloosa goes to directly to public safety employees

**ELEVATE TUSCALOOSA**



**UPDATES**  
**ELEVATE**  
TUSCALOOSA





# SOKOL PARK

## Phase 1 complete

- Improved park access
- Parking lots
- Trails widened
- Enhanced lighting and security

## Phase 2 begins fall 2023

- New parking lot
- Traffic flow improvements
- Field drainage

**ELEVATE TUSCALOOSA**





# WESTERN RIVERWALK

Construction expected  
completion **March 2024**

**ELEVATE TUSCALOOSA**



# SNOW HINTON PARK PHASE I

Construction expected to  
begin **fall 2023**



ELEVATE TUSCALOOSA





# KAULTON PARK

Construction expected to begin **fall 2023**

Improvements include:

- New pavilion with restrooms
- New playground
- Lighting & security upgrades
- Landscaping

**ELEVATE TUSCALOOSA**





# BENJAMIN BARNES YMCA

Construction expected to  
begin **fall 2023**

**ELEVATE TUSCALOOSA**





# TUSCALOOSA TENNIS CENTER

Design phase ongoing

Construction expected to  
begin in **2024**

**ELEVATE TUSCALOOSA**





# RIVER DISTRICT PARK

Completed **September  
2022**

**ELEVATE TUSCALOOSA**



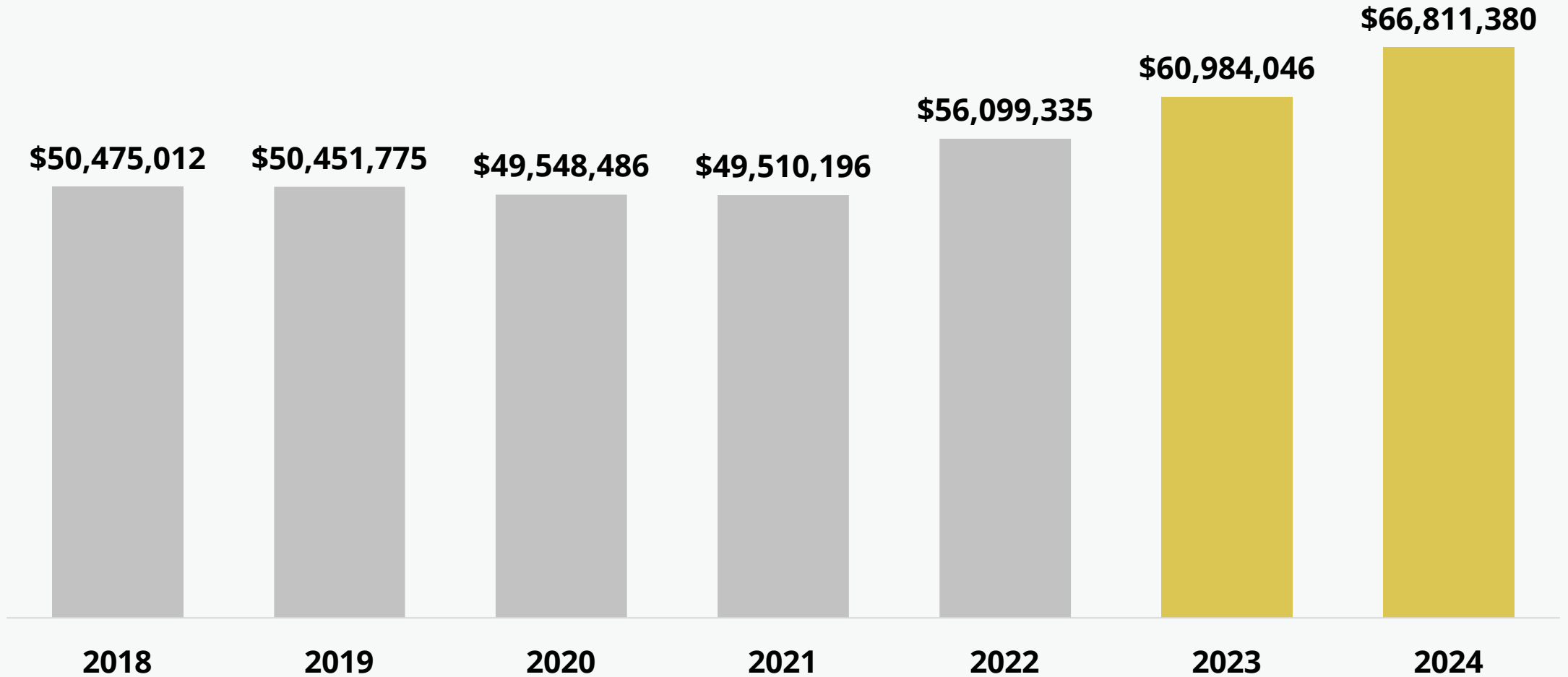


# INVESTING & **DELIVERING** WATER & SEWER FUND





# REVENUE BUDGET HISTORY

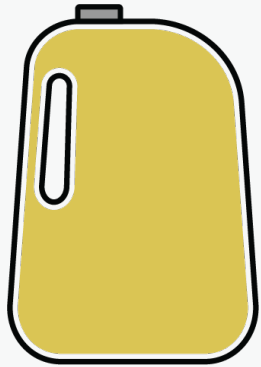


**WATER AND SEWER FUND**



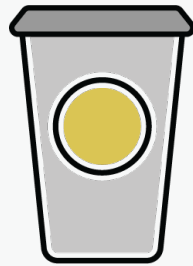
# REVENUE HIGHLIGHTS

💧  
💧 A gallon of tap water costs \$0.0040 🧑  
💧



**\$3.75**

A gallon of  
**milk**



**\$24.00**

A gallon of  
**coffee**



**\$48.15**

A gallon of  
**wine**



**\$3.79**

A gallon of  
**bottled water**

# REVENUE HIGHLIGHTS



💧 Average monthly residential water and sewer bill is **\$71.64**



**\$163.51**  
**Power**



**\$114**  
**Cable &  
Internet**



**\$112.06**  
**Gas**

**WATER AND SEWER FUND**



# REVENUE COMPARISON

REVENUES	FY 2024 BUDGET	FY 2023 BUDGET	DIFFERENCE
Charges for Service	\$ 66,689,800	\$ 60,865,481	\$ 5,824,319
Cost Reimbursements	46,625	35,000	11,625
Other Operating	0	10,000	(10,000)
Transfers from Other Funds	40,955	41,065	(110)
Use of Property	34,000	32,500	1,500
<b>Total</b>	<b>\$ 66,811,380</b>	<b>\$ 60,984,046</b>	<b>\$ 5,827,334</b>

**WATER AND SEWER FUND**

# WATER REVENUES

5% average annual growth between 2018-2023

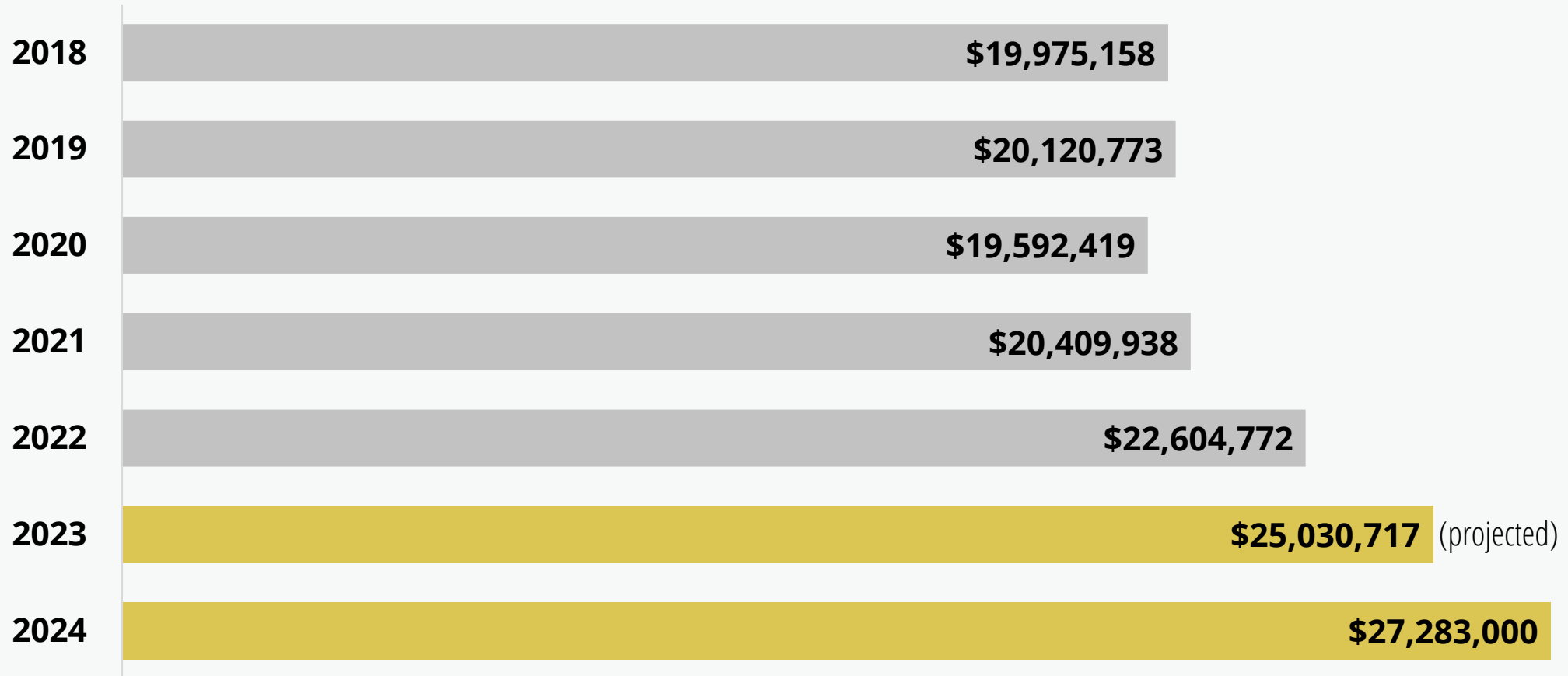


WATER AND SEWER FUND



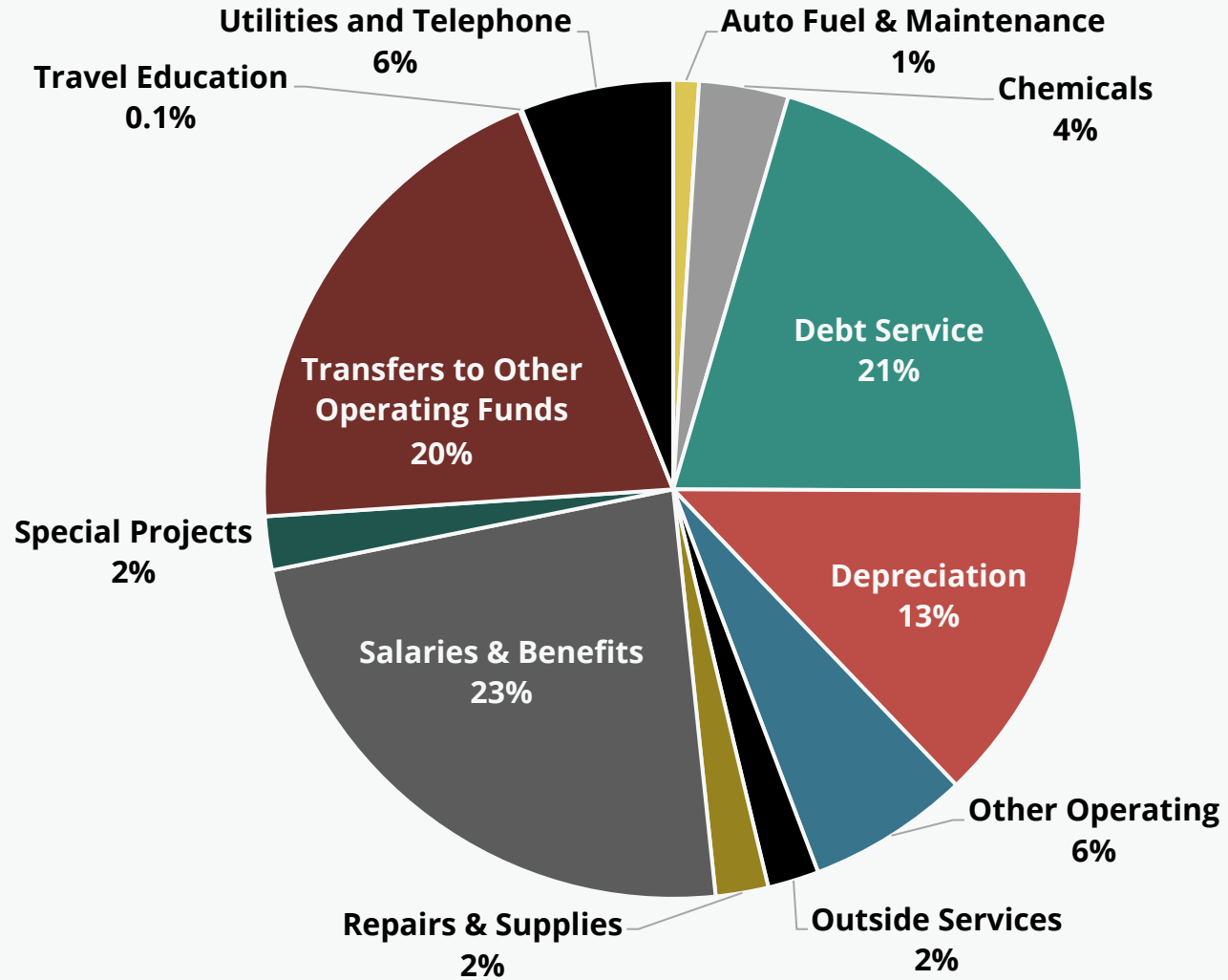
# SEWER REVENUES

**5%** average annual growth between 2018-2023



**WATER AND SEWER FUND**

# ALL EXPENDITURES BY TYPE



**WATER AND SEWER FUND**



# INDIRECT COSTS

The City calculates an annual flat rate of **12%** to apply to the Water and Sewer budget.

12% Flat Rate	Estimated Actual Costs
\$ 7,569,095	\$ 7,838,904.86

# INDIRECT COSTS

Personnel Operating Area	Methodology	% of W&S Work	Budget of Operating Area	% of budget allocated to WS
Office of the City Attorney	# of documents created	36%	\$ 2,653,616	\$ 955,301.76
Human Resources	# of employees	13%	3,565,930	463,570.90
Accounting and Finance	Total Budgets	37%	4,297,638	1,590,126.06
Facilities Maintenance	Square footage of City Facilities	46%	6,831,466	3,142,474.36
Information Technology	# of devices managed	10%	8,030,316	803,031.60
Mayor/Clerk	# of Council agenda items	42%	874,976	367,489.92
Strategic Communications	Budget of public education campaigns	5%	1,981,008	99,050.40
Fleet Maintenance	# of vehicles	23%	1,816,782	417,859.86
<b>Total indirect Cost Transfer Basis Support</b>				<b>\$ 7,838,904.86</b>
<b>Total transfer to GF for Indirect Costs using 12%</b>				<b>\$ 7,569,095.00</b>

**WATER AND SEWER FUND**



# THEN AND NOW

## Budget Comparison

	2007	2023	2024
Salaries and Benefits	27%	23%	23%
<b>Debt Service</b>	<b>30%</b>	21%	21%
Utilities and Telephone	7%	6%	6%
Auto Fuel and Maintenance	1%	1%	1%

Does not include other operating expenditures



FISCAL YEAR 2024

**INVESTING** *IN OUR FUTURE*  
**& DELIVERING** *ON OUR PROMISES*

Find this presentation and more information on the Mayor's 2024 Proposed Budget at  
[tuscaloosa.com/24budget](https://tuscaloosa.com/24budget)

